



San Joaquin County Clinics  
**Board Governance Committee Meeting Agenda**  
Thursday April 21, 2022, 4:00 p.m.

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[Click here to join the meeting](#)

[+1 209-645-4071](#) United States, Stockton (Toll)

Phone Conference ID: 914 419 646#

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- |   |               |
|---|---------------|
| 1. Introduction & Establish Quorum                            | Brian Heck    |
| a. Call to Order & Establish Quorum                           |               |
| 2. Approval of Minutes SJCC Governance Committee from 2/10/22 | * Brian Heck  |
| 3. Review Current Recruitment Candidates                      | Jeff Slater   |
| a. Tarsha Taylor-Godfrey                                      | * Jeff Slater |
| 4. Adjournment of Board Meeting                               | Brian Heck    |

**\*Action Item**

**Next Meeting Date:** TBD  
Microsoft Teams Meeting

**Note:** If you need disability-related modification or accommodation to participate in this meeting, please contact San Joaquin County Clinics (SJCC) at (209) 468-7837 at least 48 hours prior to the start of the meeting. Government Code Section 54954.2(a). Materials related to an item on this agenda submitted to the Board after distribution of the agenda packet are available for public inspection by contacting SJCC Clinic Administration at 500 W. Hospital Road, French Camp, CA during normal business hours.

## Minutes of February 10, 2022

### San Joaquin County Clinics Board of Directors – Governance Committee

**Board Members Present:** Farhan Fadoo (CEO); Monica Fuentes (Board Member); Brian Heck (Board Member); Cynthia King (Board Member)

**Absent Excused:** none

**Absent Unexcused:** Rod Place (Board Chair)

**SJCC Staff:** Alice Souligne (COO); Jeff Slater (Consultant); Michael Allen (Board Clerk); Susan Thorner (Consultant)

AGENDA ITEM	ATTACHMENTS	ACTION
<p>1. <b><u>Call to Order (Brian Heck, Governance Chair)</u></b> The meeting was called to order at 5:05 p.m. by Brian. A quorum was established for today's meeting.</p>	No attachments	No action required
<p>2. <b><u>Review Current Recruitment Candidates (Jeff Slater)</u></b> Susan reviewed the Board recruitment needs and demographics with the committee. We can add 1 more non-patient member, but will need another patient member if we add 2 new members.</p> <p>The committee reviewed applications from Jodie Moreno and Paulette Amous-Gross. Jodie has financial experience and is passionate about ensuring quality of senior care in the community. Paulette serves as the chair of the African American Chamber of Commerce in San Joaquin County. She also has business and fundraising background. She is also interested in promoting mental health. She has not yet interviewed with leadership, but this is planned within the next two week. It was decided that she be invited to attend the Board orientation scheduled for 2/15/22.</p>	No attachments	Brian motioned to move Jodie Moreno to the full Board for a vote and Cynthia seconded; motion was approved unanimously
<p>3. <b><u>Adjournment of Board Meeting</u></b> There being no further topics of discussion, Brian Heck adjourned the meeting at 5:29 p.m.</p>	No attachments	No action required



**San Joaquin County Clinics**  
500 West Hospital Road • French Camp • CA 95231 • (209) 468-7837

**To: Interested San Joaquin County Clinics Patients and other Residents of San Joaquin County**

**Re: San Joaquin County Clinics Board Members**

San Joaquin County Clinics (SJCC) is seeking interested and energetic clinic patients and other individuals who either live or work in San Joaquin County to serve on its Board of Directors. A federally qualified health center with a mission to improve the health and well-being of our patients and community, SJCC is looking for Board members to help us maintain and enhance our services.

We are particularly seeking Board members who are patients, including parents and legal guardians of dependent children or adults who received care at SJCC, and non-patient community members who reflect the populations we serve.

The Board meets monthly, and Board members will also be expected to serve on a Board Subcommittee. Please review the attached information about the role and responsibilities of the Board. If interested, please complete the attached application and supplemental information.

Please submit your application to:

**San Joaquin County Clinics**  
**P.O. Box 1020**  
**French Camp, CA 95201**

or to the Clerk of the Board, via email:

**[mjallen@sjgh.org](mailto:mjallen@sjgh.org)**

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*Primary Medicine Family Medicine Pediatrics*  
*Healthy Beginnings (OB/GYN) French Camp | Stockton*



**SAN JOAQUIN COUNTY CLINICS  
BOARD FACT SHEET**

**COMPENSATION:** None.

**LEGAL AUTHORITY:** San Joaquin County Board of Supervisors Board Order B-10-839, August 31, 2010; Applicant/Co-Applicant Agreement, Board Order A-12-458, January 5, 2021; the Bureau of Primary Health Care (BPHC) Health Center Program Compliance Manual, dated September 22, 2009; IRS Code Section 501 c (3); Articles of Incorporation, dated September 30, 2010; SJCC Bylaws, adopted June 27, 2011.

**MEMBERSHIP  
QUALIFICATION AND  
RESIDENCY:**

The San Joaquin County Clinics Board consists of no less than 9 and no more than 25 members. All members must live or work in San Joaquin County and be lawful U.S. residents.

At least fifty-one percent (51%) of SJCC Board members must be active SJCC patients as defined by the Health Resources and Services Administration (HRSA)'s Bureau of Primary Health Care (BPHC).

No more than forty-nine percent (49%) shall be non-patient members. These Board members must be representative of the community served by SJCC and will be selected for their expertise in health care, finance and banking, legal affairs, community affairs, and other commercial and industrial concerns, and for their capability of providing leadership in the community (non-user members). No more than one-half of the non-patient members may derive more than 10 percent (10%) of their annual income from the health care industry.

No member may be a County employee, or immediate family member of an employee of San Joaquin County Clinics. Nor may they have a financial interest which would constitute a conflict of interest.

**TERM:**

The term of office for members of the Board shall be three (3) years and until a successor has been designated and qualified. Terms shall end on October 31st, except as may be needed to maintain Board stability and continuity. Directors may serve up to three (3) consecutive terms after which the Director shall leave the Board for at least twelve (12) months.

**GENERAL RESPONSIBILITIES:**

San Joaquin County Clinics (SJCC) is a federally designated Health Center Program Look Alike. To maintain this designation, it must be in compliance with specific Health Center Program requirements as outlined in the Health Center Program Compliance Manual. The Board of Directors of SJCC has general responsibility for oversight of the Health Center Program project including the following:

- Provide governance for SJCC
- Approve selection, dismissal and annually evaluate the of the SJCC Chief Executive Officer and adopt bylaws for the governance of the SJCC Board
- Adopt policies identifying services to be delivered by SJCC and the hours during which they will be provided
- Approve budget for SJCC operations, subject to approval by the San Joaquin County Board of Supervisors (BOS)
- Develop financial priorities & strategies
- Evaluate the effectiveness of the clinics
- Assure compliance with federal, State & local laws, ordinances & regulations
- Adopt policies as necessary
- Approve grant applications and/or the annual recertification related to the Health Center Program.
- Provide direction for/engage in long-range planning

**Board Participation**

- Attend at least 80% of board meetings and board activities
- Actively participate on at least one standing committee
- Average time commitment is around 4-5 hours per month

**MEETING FREQUENCY:**

The Board shall meet once per month, either in-person or via teleconference. Ad hoc and standing committees shall convene as determined by Board Chair or individual committees, as appropriate.

**MEETING TIME AND LOCATION:**

Last Tuesday of each month (Subject to change due to holidays)  
San Joaquin General Hospital **OR** via teleconference  
Conference Room 1A  
500 West Hospital Road  
French Camp, CA

**CONTACT PERSONS:**

Michael Allen  
Clerk of the Board  
San Joaquin County Clinics  
500 West Hospital Road  
French Camp, CA 95231  
[mjallen@sjgh.org](mailto:mjallen@sjgh.org)

Rod Place  
Chair, Board of Directors  
San Joaquin County Clinics  
[rplace@sjgh.org](mailto:rplace@sjgh.org)

(209) 468-7837

*Revised 7-26-21*



**SAN JOAQUIN COUNTY CLINICS  
APPLICATION FOR BOARD OF DIRECTORS**

**INSTRUCTIONS:** Please complete each item below. For more information or assistance, contact the Clerk of the Board of San Joaquin County Clinics.

**THIS DOCUMENT IS SUBJECT TO PUBLIC INSPECTION**

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MEMBERSHIP INTEREST:      REGULAR BOARD      FINANCE ONLY      QUALITY ONLY

CATEGORY FOR WHICH YOU ARE APPLYING:  
   PATIENT MEMBER                      NON-PATIENT MEMBER

MR      MS      \_\_\_\_\_      MI      \_\_\_\_\_  
   FIRST NAME                                      LAST NAME

BIRTHDATE      \_\_\_\_\_ / \_\_\_\_\_ / \_\_\_\_\_  
   MONTH                      DAY                      YEAR

\_\_\_\_\_      \_\_\_\_\_      \_\_\_\_\_      \_\_\_\_\_  
HOME ADDRESS                                      CITY                                      STATE      ZIP

Length of Residence: \_\_\_\_ Years \_\_\_\_ Months

\_\_\_\_\_      \_\_\_\_\_      \_\_\_\_\_      \_\_\_\_\_  
MAILING ADDRESS (if different from Home)      CITY                                      STATE      ZIP

\_\_\_\_\_      \_\_\_\_\_  
EMAIL    CONTACT PHONE NUMBER

\_\_\_\_\_      \_\_\_\_\_  
CURRENT EMPLOYER                                      JOB TITLE

\_\_\_\_\_      \_\_\_\_\_  
FORMER EMPLOYER (IF RETIRED)                      JOB TITLE

INTERESTS AND EXPERIENCES

HOW DID YOU LEARN OF THE OPENING?

BRIEFLY STATE, WHY YOU ARE INTERESTED IN SERVING ON SJCC'S BOARD OF DIRECTORS:

PLEASE CHECK ANY OF THE FOLLOWING EXPERIENCE/EXPERTISE YOU POSSESS:

- BEHAVIORIAL HEALTH
- BUSINESS
- COMMUNITY ADVOCATE
- EDUCATION/CHILD CARE
- FINANCIAL/BANKING/ACCOUNTING
- FUND RAISING
- GOVERNMENT
- HEALTH CARE-ADMINISTRATION
- HEALTH CARE-CLINICAL/QM/QI
- LABOR RELATIONS/HUMAN RESOURCES
- LEGAL
- PLANNING/PROGRAM EXPERTISE
- PUBLIC RELATIONS
- RELIGION/FAITH-BASED
- SOCIAL/HUMAN SERVICES
- OTHER (PLEASE SPECIFY)

BRIEFLY DESCRIBE YOUR EXPERIENCE/EXPERTISE/EDUCATION THAT YOU FEEL WILL BE HELPFUL FOR FULFILLING THE RESPONSIBILITIES OF A BOARD MEMBER.

BRIEFLY STATE THE PROFESSIONAL AND/OR OTHER COMMUNITY ORGANIZATIONS TO WHICH YOU BELONG:

1. Are you an employee or officer of San Joaquin County, any City in the County, the State, or the Federal government? Yes No

*If yes, please specify employer or office:* \_\_\_\_\_  
\_\_\_\_\_

2. Have you ever been convicted of a felony which could disqualify you from appointment? Yes No

*If yes, please list the nature of the conviction and the date and court in which the conviction was entered.* \_\_\_\_\_  
\_\_\_\_\_

3. Are you related by blood, adoption or marriage to any employee or officer of San Joaquin County Clinics or San Joaquin County? Yes No

*If yes, please specify:* \_\_\_\_\_  
\_\_\_\_\_

4. Are there any facts of which you are aware that would cause you to have an actual or apparent conflict of interest with respect to the position to which you are seeking appointment? Yes No

*If yes, please specify:* \_\_\_\_\_  
\_\_\_\_\_

5. Confirm you meet the minimum qualifications to serve on the committee for which you are applying and are available to attend meetings regularly. Qualifications and meeting information is listed on the Fact Sheet available at the Clerk of the Board office and on the website at [www.sjclinics.org](http://www.sjclinics.org) Yes No

Please complete the entire Board Packet and submit along with a current CV or resume.

\_\_\_\_\_  
**APPLICANT SIGNATURE**

\_\_\_\_\_  
**DATE**

**MAIL TO**  
Clerk of the Board  
San Joaquin County Clinics  
500 West Hospital Road French Camp, CA 95231

**OR EMAIL TO THE CLERK OF THE BOARD AT**  
[mjallen@sjgh.org](mailto:mjallen@sjgh.org)

If you have any questions, please call the Clerk of the Board Office at (209) 468-7837.





**SAN JOAQUIN COUNTY CLINICS**  
**BOARD OF DIRECTORS**

**APPLICATION ADDENDUM**

Membership on the San Joaquin County Clinics (SJCC) Board, by federal regulation, requires the majority of the members be patients of the clinic system and that collectively, members adequately represent the demographics of patients served in terms of race/ethnicity, gender and economic status. This information is required in order to accept an application for board membership, and incomplete applications will not be considered.

Gender (Select one):

Race (Select one):

Ethnicity (Select one):

For prospective board members who are clinic patients:

Have you obtained medical care from San Joaquin County Clinics within the previous 2 years?

Yes      No

If yes, at what clinic are you a patient? (Check all that apply):

Family Medicine Clinic, French Camp  
Primary Medicine Clinic, French Camp  
Healthy Beginnings, French Camp  
Healthy Beginnings CA St, Stockton  
Family Practice Clinic CA St, Stockton  
Children's Health Services CA St, Stockton

I agree and understand that my potential board membership publicly identifies me as a patient of San Joaquin County Clinics. Any and all other health information regarding my medical care at SJCC remains protected and confidential. I, therefore, accept this disclosure, and do not hold the SJCC responsible for this limited disclosure.

\_\_\_\_\_  
Signature

\_\_\_\_\_  
Date

Please note: Service on this board requires annual disclosure of potential conflicts of interest

# TARSHA TAYLOR-GODFREY

3845 Silvana Lane, Stockton CA, 95212 |(510)499-1892| tarshalatriece73@gmail.com



## PROFILE

- \*Builder of strong, positive, and lasting professional relationships
- \*Seasoned in creating, implementing, and maintaining data-informed systems and instructional programs
- \*Organized Leader who prioritizes building individual capacities of each team member
- \*Masterful in diagnosing and developing language acquisition, while helping students to acculturate in their new communities
- \*Extensive Common Core training in Math and Language Arts. Develop and teach GLAD (Guided Language Acquisition Design) units resulting in increased formative and summative test scores
- \*Provider of transformative professional development in teaching strategies, RTI, and equity

## EDUCATION

Teachers College of San Joaquin

**Administrative Services Credential (intern)**

**2021**

Patten University, Oakland

**Master of Education, Magna Cum Laude**

**Teaching English as a Second Language**

**2011**

*Thesis: Using Literature Circles as a Tool to Improve Reading Comprehension and Increase Student Motivation*

This quantitative study documents statistically significant growth in motivation to read and accelerated reading comprehension among English Learners during this six-week study utilizing Literature Circle discussion methodology. (**Research received the highest honors and recognition**)

Patten University, Oakland

**Multiple Subject and Single Subject English Credentials**

**2000/2005**

California State Hayward University

**Bachelor of Arts**

**1997**

English with an emphasis in Language and Discourse

## AWARDS

**Black Students of California United Advisor of the Year and**

**Most Impactful Community Project: #EUvsHate campaign to end**

**2020**

**Campus violence and intolerance through the implementation of Ethnic Studies education**

<b>Greene Scholars Program: Parent Instructor of the Year</b>	<b>2018</b>
<b>Teacher of the Year from the African American Support Group of Lathrop and Vicinity</b>	<b>2016</b>
<b>Academic and Leadership Honors Patten University</b>	<b>2011</b>
<b>SJCOE Colonial Williamsburg Fellowship recipient</b>	<b>2006</b>

## **EDUCATION EXPERIENCE**

Joseph Widmer Elementary School

**Principal**

**1/22-6/22**

- Lead school of nearly 800 Manteca USD students K-8, general education, Moderate/Severe, Autism classes, and a staff of 50.
- Managed SPSA, strategic plan, budget, personnel, instructional leadership and development, Safety protocols, PBIS (Positive Behavioral Interventions and Supports, community engagement, facilities and grounds, and COST (Coordination of Services Team)
- Maintained Special Education collaboration with speech and language contractors, psychologists, behaviorists, teachers, county classes, and outside agencies.

Golden West Elementary School

**7/21-1/22**

**Interim Principal**

- Provided leadership for a school with approx. 550 students TK-8, autism class, and mild/moderate SDC classes
- Lead pedagogical shifts: Mentoring teachers through the use of data informed practices to Strengthen their Teir 1 instruction and implement daily interventions.
- With the support of stakeholders, oversee the implementation of the site plan and budget
- Collaborate with social-emotional resources and wrap around services to deliver unique programming that builds the capacity of students and their families
- Create systems that improve school culture through PBIS resources and team
- Collaborate with Vice Principal to develop and implement a discipline plan that is restorative in nature
- Support and provide student activities/clubs
- Adhere to standard and COVID safety protocols

August Knodt Elementary Summer School

**6/21-7/21**

**Principal**

Provided leadership for school site during innovative summer program. Participated in Daily walkthroughs and PLC meetings resulting in instructional growth and student academic Gains as reflected in student's formative and summative gains.

East Union High School/Manteca Unified School District

**8/20-6/21**

**Vice Principal/Dean of Students**

Provide student and family support in engagement through COVID distance and hybrid learning. Spearheaded regular community outreach. Wrote and enforced the COVID mitigation plan for the school. Evaluation and instructional coaching

of teachers. Continued ELD, ELAC and migrant support for families. Provided PLC, PBIS, and ELD leadership and program development.

**English 1&2; English Language Development 1-4; AVID**

**2014-2020**

Developed rigorous lessons, developed culturally relevant curriculum, course structure, assessments, and administered all grades.

Developed a systematic program to support new immigrants through accelerated language acquisition, AVID, family/community resources, and college dreams support.

**English Language Development Coordinator and Literacy Coach**

**2016-2020**

Developed a comprehensive system to accelerate language acquisition for newcomers and increased the overall achievement, reclassification rate, and graduation rate of English Learners. Researched and adopted curriculum, recruited and facilitated a PLC that focused on maintaining scaffolds and safety nets for ELD students in core classes. Support teachers in providing access to college prep opportunities. Provide staff trainings, and teacher coaching to maximize student outcomes. This system has been replicated at the other high schools in the district.

Linden Unified School District, Oakland Unified School District, Diocese of Oakland

**K-8 Teacher Leader 1997-2007**

Planned dynamic lessons for diverse students in self-contained classrooms. Served as department chair, leadership team, summer school coordinator, Saturday School Coordinator, and Teach for America mentor.

**KIPP Founding teacher and Saturday School Administrator 2002-2003**

Assisted school administration with recruitment for the West Oakland site Collaborated with team building the foundation of establishing a positive school culture and strong instruction. Provided parent enrichment. Mentored TFA teachers. Served at a public relations liaison. Provided instruction to intermediate students.

**RELATED EXPERIENCE**

**2017- Present** Greene Scholar volunteer

**Classroom Facilitator/Facilitator Trainor/Leadership**

Provide STEM instruction and facilitator training to Silicon Valley youth in an esteemed Saturday science program.

**2007-2014** Reading Warriors Destination Book Club

**Co-Founder**

Developed, organized, and implemented culturally relevant finance and literature curriculum for African American boys ages 9-18.

**2015-2021** Black Students of California United Advisory Council

Collaborated with BSCU advisors in California to provide meaningful programming.

**2016-2021 East Union High School**  
**School Site Council Member/ELAC**