

**Minutes of June 28, 2022**  
**San Joaquin Health Centers Board of Directors**

**Board Members Present:** Charson Chang; Dr. Farhan Fadoo (CEO); Monica Fuentes; Brian Heck (Vice Chair); Jessica Hernandez; Cynthia King; Karen Lee; Jodie Moreno; Rod Place (Board Chair); Kristin Shinn; Tarsha Taylor-Godfrey  
**Excused Absent:** Paul Antigua (Board Treasurer); Esgardo Medina; Bernadette Pua  
**Unexcused Absent:** none  
**SJCC Staff:** Michael Allen (Board Clerk); Angela Ayala; Marlene Martinez; Tanya Ramirez; Erica Sadberry; Rajat Simhan (Consultant); Jeff Slater (Consultant); Alice Souligne (COO); Susan Thorner (Consultant); Kris Zuniga (CFO)  
**Guests:** none

AGENDA ITEM	ATTACHMENTS	ACTION
<p><b>1. <u>Call to Order (Rod Place)</u></b>            The meeting was called to order at 5:03 p.m. A quorum was established for today's meeting.</p> <p>It was with great sadness that Rod had to inform the Board of the sudden passing of Board member and Treasurer Paul Antigua. Rod will serve as the interim Finance Committee Chair until the next appointment. Michael will forward any information about services to the Board members.</p>	No attachments	No action required
<p><b>2. <u>Approval of Minutes from May 31, 2022 (Rod Place)</u></b>            Meeting minutes from 5/31/22 were approved unanimously.</p>	Board Minutes 2022-05-31	Brian motioned to approve the minutes and Jodie seconded; motion was approved unanimously
<p><b>3. <u>Public Comment</u></b>            none</p>	No attachment	No action required
<p><b>4. <u>Credentialing &amp; Privileging Report (Angela Ayala/Tanya Ramirez)</u></b>            Initial appointments were Maricel DeLa Cruz, DO; Andrea Mullin, PA-C; Cama Lock, PA-C; Trevor Wilson, MD; Maria DeLa Paz Guzman, PA-C; Cynthia Flores, PA-C; Janine Johal, PA-C; Lindsay Allen, PA-C; Sterling Adams, MD.</p> <p>Reappointments are Janani Sankaran, MD; Rajdeep Sahota, DPM.</p>	Credentialing & Privileging Report – June 2022	Karen motioned to approve the initial appointments and reappointments and Monica seconded; motion was approved unanimously
<p><b>5. <u>Quality Committee Report (Angela Ayala)</u></b>            Survey changes were briefly discussed, but will be agendized and presented in greater detail at the July session.</p> <p>Dr. Jonathon Diulio is joining the Quality team as a physician representative. He will be joining us on the Quality Committee meetings starting in July 2022. Still several vacancies in the Quality department and efforts are under way to hire for these positions.</p> <p>Gap closure clinics continue, but success has dropped off. Will be meeting this week to address high no-show rate for these Saturday clinics.</p>	Quality Committee Report – June 2022	Cynthia motioned to approve the Quality report and Monica seconded; motion was approved unanimously

<p>Clustered quality metric check-off lists are still being used. Feedback is being gathered from staff to evaluate effectiveness of 2-week sprints.</p> <p>Next week will begin code reviews for QIP PY5.</p> <p>Ongoing efforts are underway to improve Saturday gap clinic participation. Continuing to work with HPSJ to help fill Saturday schedules. Focus is also continuing for chronic care patients, as well as getting patients into the clinics if they've only had telehealth appointments recently, since some metrics cannot be satisfied during telehealth encounters. Most clinical indicators are improving, with the exception of Adult BMI, which will be a focus of provider education.</p>		
<p><b>6. Finance Committee Report (Kris Zuniga, SJCC CFO)</b></p> <p>Billable visits for May are favorable to budget by 1,056 visits. YTD visits have been updated on the December financials due to an updated report received for the additional visits (1,602 visits) that were not captured in the previous months. Additional Patient Revenues have been recorded accordingly. This new methodology has no impact on patient collections. Net Patient Revenues for May are \$480,998 greater than budget. YTD financials reflect a PPS reconciliation liability accrual of \$275,000. May financials include an adjustment for \$324,768 to true up FY21 PPS reconciliation liability balance. YTD Medi-Cal payments for \$3,925,502 have been reflected on the Balance Sheet for FY2015, FY2016, and FY2017 according to the payment plan with DHCS. YTD Income Statement includes interest expense of \$197,486 for PPS liability payments made to DHCS for FY2015, FY2016, and FY2017. YTD financials include \$8.1M payment from SJGH related to the finalization of FY2020 financial statement audit and according to the separation agreement between SJGH and SJ Health. Also, YTD financials include \$4,611,409 payment from SJGH related to unaudited FY2021, July 2021 and August 2021 financial statements and according to the separation agreement between SJGH and SJ Health. YTD financials include funds transferred for \$14,644,602 to San Joaquin County as a payment for payroll and benefits paid by San Joaquin County on behalf of SJ Health from July 2021 through April 2022.</p> <p>YTD Supplemental Revenue includes the recognition of estimated Quality Incentive Program revenue for \$10,968,814. Combined Grants Revenue includes revenues for Essential Access Title X, SOR2, Whole Person Care, Behavioral Health Integration, Health Net, American Rescue Plan (ARP) and other grants for \$2,459,107. Capitation and Managed Care Incentives include the YTD Capitation Revenue with an unfavorable variance to budget by \$600,080 mainly due to non-recognition of HEDIS revenue during the year. Also, Other Income includes the 340B Pharmacy Program revenue for \$1,406,069 and the program related expenses for \$908,261 are included in Supplies &amp; Other Expenses</p>	<p>Finance Committee Report – June 2022</p>	<p>Charson motioned to accept the Finance report and Cynthia seconded; motion was passed unanimously</p>

<p>categories on the financials. YTD financials reflect First Responder Program revenue for \$12,600. YTD Other Revenue includes revenues accrued for \$620,850 related to Purchased Services provided to SJGH by SJCC per the MOU and Interest Income of \$22,318. Total Net Operating Revenues are favorable to budget by \$3,095,616.</p> <p>YTD Salaries and benefits expenses exhibit an unfavorable variance to budget of \$868,590. YTD financials include a favorable adjustment of \$533,333 to true up the estimated accrued expenses related to Residents' Salaries and Benefits and Other Expenses from July through February. Other operating expenses exhibit an unfavorable variance of \$1,115,791 largely due to Purchased Services with favorable variance of \$1,141,104 mainly offset by unfavorable variance in Professional Fees, Supplies, Interest and Miscellaneous Expenses \$2,256,895. An estimated expense for the Purchased Services is recorded from July through May based on the MOU.</p> <p>Unaudited, as presented, Net Income of \$2,726,439 on a year-to-date basis is favorable compared to budget by \$1,111,235.</p> <p>Operating Margin is 5% against a Capital Link benchmark of &gt;3%. Bottom Line Margin is 7% against a goal of &gt;3%. Days Cash on Hand is 84 days against a goal of &gt;45 days. Days in Net Patient Receivables is 33 days against a goal of &lt;60 days. Personnel-Related Expenses are 72% against a goal of &lt;70%.</p>		
<p><b>7. <u>Legislative Updates &amp; Grants (Jeff Slater)</u></b> Retroactive approval of the PRACTICE grant to address Adverse Childhood Events (ACE) and "toxic stress" in the amount of \$431,621.91 was discussed and put to a vote.</p> <p>The legislative update reviewed recent State bills signed to address health care affordability.</p> <p>SB939, crafted to protect 340B funding for FQHCs, was discussed.</p> <p>SB966, crafted to increase access to behavioral health, was discussed. It is doing well and is currently in the appropriations committee. We feel this is likely to pass.</p>	<p>6-28-22 Board Approval to Submit - PRACTICE Grant</p>	<p>Charson motions to retroactively approve the grant and Cynthia seconded; motion was approved unanimously</p>
<p><b>8. <u>Board Training (Susan Thorer)</u></b> Deferred to the July session.</p>	<p>No attachments</p>	<p>No action required</p>
<p><b>9. <u>Board Self-Evaluations (Susan Thorer)</u></b> Susan discussed the importance of the Board Self-Evaluations. Although it is not a HRSA requirement, this helps us to know what kind of education and format adjustments we need to address.</p>	<p>No attachments</p>	<p>No action required</p>

<p><b>10. <u>CEO Report</u></b> There is currently an uptick in COVID cases. Vaccines have just received an emergency use authorization (EUA) for ages 6 months – 4 years old.</p> <p>Completed participation in NACH LAL collaborative with heavy HRSA participation this year. FY23 budget was approved by the County Board of Supervisors on 6/7/22. The “SJ Health” brand launch was completed 6/20 – 6/22 and was well received by staff. Mobile clinic has passed its facility site review (FSR) on 6/3/22, with an effective date of 7/1/22. Expanded field services will begin 7/5/22. Telehealth visits remain around 30% of total encounter volume.</p> <p>The 3-year strategic plan efforts are still underway, with 14 of 70 now complete, 49 in process, and only 7 not yet started.</p>	<p>CEO Report – June 2022</p>	<p>No action required</p>
<p><b>11. <u>Hybrid vs. In-Person Meetings</u></b> Discussed Brown Act requirements for in-person Board meetings. Allowances for virtual meetings have expired, so we are requiring in-person meetings to obtain a quorum. Remote Board members’ votes cannot count, unless the member has publicly posted an agenda and makes the location from which they are connecting available to the public.</p>	<p>No attachments</p>	<p>No action required</p>
<p><b>12. <u>Adjournment</u></b> There being no further topics of discussion, Rod Place adjourned the meeting at 6:34 p.m.</p>	<p>No attachments</p>	<p>No action required</p>