



**Board Training & Strategic Planning Retreat  
Saturday, May 30, 2026**

	<b>Time</b>
<b>CONTINENTAL BREAKFAST</b>	8:30 AM
Welcome, Introductions & Overview of Today (Gary Bess Associates & Sloan Sakai)	9:00 AM
Ice Breaker (Katie and Gary)	9:30 AM
Overview of the FQHC Program (Katie)	9:55 AM
Benefits and Obligations	
Governance Responsibilities for the Board of Directors	
Co-Applicant Status for Public Entities	
Review Strategic Planning Process & SJ Health Mission (Gary)	10:30 AM
<b>BREAK (15-Minutes)</b>	10:55 AM
Report on Board Survey (Gary)	11:10 AM
Service Area and Utilization Data (Geography, Health Disparities, Key UDS Indicators) (Katie)	11:35 AM
State of the Clinic Report (Ahad Yousuf)	12:00 PM
<b>LUNCH (1-Hour)</b>	12:30 PM
Situational Analysis (SWOT) (Gary)	1:30 PM
Recap and Next Steps (Gary/Katie)	2:00PM
Retreat Adjournment	2:30 PM
<b>BREAK (15-Minutes)</b>	
SJ Health Board of Directors' Meeting	2:45 PM
<b>THANK YOU EVERYONE FOR A GREAT DAY!!!</b>	