SJ HEALTH
San Joaquin Health Centers

Minutes of October 27, 2026
San Joaquin Health Centers Board of Directors

Board Members Present: Brian Heck (Board Chair), Samantha Monks (Vice Chair), Patricia Barrett, Jodie Moreno, Jayvin Herrejon, Rick Ledo, James Myers, Nora Hana, Mark Myles, Cymone Reyes, Destiny Easter
Excused Absent: None
Unexcused Absent: Dr. Diulio (CMO)
SJHC Staff: Ahad Yousuf (CEO), Alison Shih, Vanessa Garibay (Clerk of the Board)
Guests: Matt Garber; Genevieve Valentine, Brandi Hopkins, Edison Jensen
Legal Counsel: Lisa Ribeiro

AGENDA ITEM	ATTACHMENTS	ACTION
I. Commencement/Call to Order (Brian Heck) The meeting was called to order at 5:31 p.m. A quorum was established.	No attachment	No action required
II. Public Comment No public comments were made.	No attachment	No action required
III. Consent Calendar (Brian Heck) 1. The consent calendar for October 27, 2026, was presented. 2. A motion was made to approve the Minutes of the August 25, 2026/September 29, 2026 Board Meeting and the September/October 2026 Credentialing Report.	September and October Credentialing Report added to prior agenda packet.	1. Pat motioned to accept; Samantha seconded; Destiny abstained; motion passed 11-0
IV. Action Items **1. July 2026 Finance Report** It was recommended that the Board of Directors accept the unaudited financial statements for the period ending July 31, 2026. **2. August 2026 Finance Report** It was recommended that the Board of Directors accept the unaudited financial statements for the period ending August 31, 2026. **3. Adopt of Updated Financial Management Policies** This item was pulled from the agenda and will be brought back for Board consideration and approval at the next meeting. **4. Review and Accept New Strategic Plan** It was recommended that the Board of Directors approve and accept the 2026–2028 San Joaquin Health (SJ Health) Strategic Plan as the organization's strategic framework for guiding priorities, initiatives, and performance improvement over the planning period. Ahad provided an overview of the 4 strategic priorities: Patient	July 2026 Finance Report added to prior agenda packet. August 2026 Finance Report added to prior agenda packet. Strategic Plan added to prior agenda packet.	1. Pat motioned to accept; Jayvin seconded; motion passed 11-0 2. Jodie motioned to accept; Rick seconded; motion passed 11-0 3. No voting 4. James motioned to accept; Patt seconded; motion passed 11-0

10100 Trinity Parkway, Suite 100
Stockton, CA 95219
Office: (209) 953-3700
Fax: (209) 953-9195
www.sjhealth.org

Access, Enabled Workforce, Service Excellence, Integration with HCS. Upon approval by the Board of Directors, SJ Health leadership will use the 2026–2028 Strategic Plan to guide operational planning, assign accountability for priority action items, monitor progress against identified measures and provide updates to the Board on implementation. Rick raised concerns regarding patient reminder discrepancies involving PMC and the Orthopedic Clinic. Ahad clarified that the Orthopedic Clinic operates under the hospital and explained that SJ Health is actively working with the hospital to establish automated patient reminders through Luma for its specialty clinics. Samantha asked whether the Strategic Plan would be shared with employees through break rooms and employee huddles. Ahad confirmed that the plan would be distributed across all clinics and administrative buildings. **5. Review and Accept Governance Nominations** Jodie presented the Governance Committee's recommendations for Board officer positions: Rick Ledo for Vice Chair and Samantha Monks for Treasurer, and that Brian Heck continues serving as Chair through January 2027, following completion of the anticipated HRSA Operational Site Visit (OSV). Pat asked whether the proposed continuation of the Chair position was permitted under the Board Bylaws. Legal Counsel Lisa Ribeiro clarified that the Bylaws do not establish a term limit for the Chair position.	Governance Nomination Board Letter added to prior agenda packet.	5. Pat motioned to accept; Jayvin seconded; motion passed 11-0 5.2 Pat motioned to accept; Mark seconded; motion passed 11-0 5.3 Pat motioned to accept; Cymone seconded; motion passed 11-0
V. <u>Discussion Items (Brian Heck)</u> **1. Board Chair Report** Vanessa presented survey responses regarding the possibility of holding quarterly Board meetings at different clinic locations. Additional responses from the remaining three Board Members are pending. The Board is expected to vote on the proposed clinic location at the next meeting. **2. CMO Report** Ahad provided key updates of the CMO report, including: - SJ Health is exploring opportunities to utilize available OB Clinic space for primary care	CMO Report added to prior agenda packet.	No action required

10100 Trinity Parkway, Suite 100
Stockton, CA 95219
Office: (209) 953-3700
Fax: (209) 953-9195

services to better align clinical space and patient access. Samantha Monks asked whether the primary care challenge was related to limited space or provider availability. Ahad clarified that both factors contribute to the issue. Destiny Easter requested a progress update in six months regarding the impact of the OB Clinic space utilization efforts. - The anticipated addition of a pediatrician, a second chiropractor, and the onboarding of an Internal Medicine physician in November are expected to strengthen patient access. Specialty provider recruitment efforts are also ongoing. - Key priorities moving forward include evaluating expansion of primary care into available clinical space, completing development of the Internal Medicine resident clinic, onboarding the new Internal Medicine physician, advancing the Internal Medicine/Infectious Disease recruitment process, improving specialty referral oversight with hospital partners, and operationalizing HPV self-swab testing. **3. CEO Report** Ahad Yousuf provided organizational updates and discussed the following priorities: - San Joaquin Health continues to maintain stable operations while advancing key initiatives associated with its transition to full Section 330 Health Center status. - Preparations are underway for the HRSA Operational Site Visit scheduled for December 1–3, 2026. HRSA representatives will be meeting with select Board Members. Additional information and coordination details will be provided. - Procurement efforts for a second mobile clinic are underway, along with continued development of the BeWell Same-Day Clinic. - The Lodi Access Center project is progressing, with construction documents currently pending. Brian Heck asked whether media outreach could be pursued to help publicize the project. - A recap was provided of the recent Binational Health Event, which offered free clinical and preventive health services to the community. - Both Deputy Director positions are currently in the interview phase, with positions anticipated to be filled by December 2026.	CEO Report added to prior agenda packet.	
I. <u>Board Comments</u> Board Members were informed that Form 700 filings for the prior year need to completed.	No attachments	No action required

10100 Trinity Parkway, Suite 100
Stockton, CA 95219
Office: (209) 953-3700
Fax: (209) 953-9195
www.sjhealth.org

	James Myers announced that the October 27, 2026, meeting would be his final Board meeting.		
II.	**Calendar (Brian Heck)** The next board meeting will be November 17, 2026, at 5:30 PM.	No attachments	No action required
III.	**Adjournment (Brian Heck)** There being no further discussion, the meeting was adjourned at 7:24 PM.	No attachments	No action required

10100 Trinity Parkway, Suite 100
Stockton, CA 95219
Office: (209) 953-3700
Fax: (209) 953-9195
www.sjhealth.org